With due respect and a little pride, I am very pleased to give you some insight into my work and philosophy about my 25 Years as President of FEMA.

When I first started with model car racing in 1984, many of my business friends asked me "what - you are playing with model cars like a child?"

My answer was YES!

Thereafter, I explained to them all about the technical difficulties of this unique sport.

But the same friends kept on asking me some rather significant marketing question like:

- Where can we buy such a model?
- How much does a model car cost?
- What can you earn or win in a competition?

During my presidential years, elected in 1991, I have profoundly reflected on these questions trying to find an answer.

Apart from that, I concentrated on following tasks, trying to improve on the overall field of our model car racing.

- 1. Convincing Clubs to hold only one "international" race per track in the season.
- 2. Trying to keep the membership & license fees on a low level.
- 3. We stopped publishing the FEMA Magazine, saving postage cost.
- 4. In 1991 our cash flow was around DM 1800.- with support of DM 500.- for European Championship organizer clubs, today we have Euro 14.000 and a benefit of Euro 2000.-
- 5. Daniel Kiechl, our long time Technical Secretary was attentive in updating the rules, which have been set up and will not change in a period of 5 years. English Edition is in preparation.
- 6. For easy communication we swapped from German to English.

- 7. Tonu Sepp has very well kept and managed the internet presence.
- 8. A new FEMA class of 3,5 cm3 for beginners was created for the younger generation, as I am convinced that they engage in practicing workmanship.
- 9. I supported some guys, offering models "ready to run" (M.Sepp & G.Picco) I have committed myself to continue this assistance in the future.
- 10. Through the political changes in Eastern Europe we have many more new countries participating, for example Estonia, Lithuania and Ukraine.
- 11. I created the Grand Slam, scoring for the best competitor of the season.
- 12. The Grand Slam prize mostly airline tickets have brought us closer with new friendships in Australia and USA.

Finally, I wish to say Thank You to all who have joined me in making model sport what it is today - exciting, interesting and very international.

My respect to you all, I likewise honor the friendships where I was warmly welcomed worldwide.

Last but not least, I also wish my successor Michael Schmutz all the very best for the future.

Thank you very very much

Paul Otto Ströbel